

(CLASSIFICATION)

Executive Registry

64-5948

## OFFICE OF THE DIRECTOR

Action Memorandum No. A-420Date 27 August 1964

TO : **Director/Budget, Programs Analysis and Manpower**

SUBJECT : **Substantive Review of the Agency**

REFERENCE:

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1. I have just completed careful studies of the Inspector General reports on two research offices, OSI and ORR. I thought both of these were good IG reports but noted very specifically that nowhere in them did they give any indication as to whether all of the research being done was needed, all of the publications being printed were required, the quality of the research or the quality of the product produced. In other words, they are good reviews of what is going on without any really searching as to why it is going on or whether it should go on.

2. What this leaves us with is either accepting the unanalyzed recommendations of the Directorates and relying upon some consumer reaction, which we know is very little, or devising a system for getting at the substance. It seems to me that this is a responsibility of the Programs Analysis Staff, but I am not sure we are geared up to do it properly. Please let me have your views at your earliest convenience.

(signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick  
Executive Director

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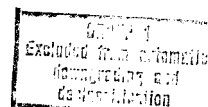
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10/19 Mr. Clarke says no reply necessary. Has been in touch w/ Mr. K.